# Firms and Workers: Industry Instability and Employee Transitions

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# **Contribution & Novelty**

Question: How does industry instability affect worker employment outcomes?

- Detailed information about reasons for separations.
  - Permanent versus temporary separations.
  - Involuntary versus voluntary.
  - → permanent involuntary separations (firm layoffs).
- Longitudinal data (1992-2008) → Wage analysis.
  - $\rightarrow$  Look at wage growth for workers who experience a permanent involuntary separations but find a new job.

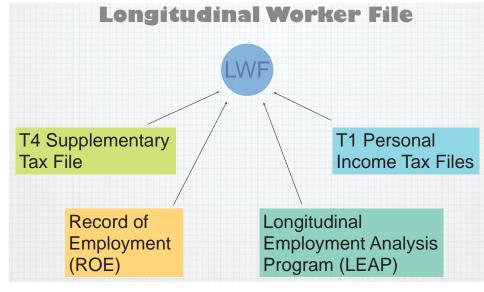
■ Larger set of demographic and economic variables.

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#### **Related Literature**

- Occupation-specificity: Kamburov and Manovskii (REStud, 2009).
- 2 Firm characteristics: Abowd, Kramarz and Margolis (ECTA, 1999) - Firm versus Worker characteristics.
  Haltiwanger Jarmin and Miranda (NRER, 2010) - Firm Group
  - Haltiwanger, Jarmin and Miranda (NBER, 2010) Firm Growth.
- Industry Instability:
  Quintin and Stevens (2005) industry exit rates.
  Dinlersoz, Hyatt and Nguyen (2012) life-cycle of plants.

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## LWF Sample

- 10% random sample of Canadian tax-filers.
- Annual: 1992 2008.
- 4-digit NAICS codes are converted into 2-digit codes.
- Shutdown[t]=1 if firm\_size[t]>0 and firm\_size[t+1]=0, also use payroll.
- The firm can have a positive firm size/payroll in the future.
- Why not 'exits'?
  - More difficult to identify.
  - Shutdowns are more relevant because the focus is on separations.
- Annual shutdown rates (SR) are from LEAP (based on all firms in the industry in a given year).

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Table 1: Firm Size Composition

Firm Size	Age	Gender	Tenure	$w_t$	SR	PL	Firms	Workers
XS	41.8	0.47	4.83	25.7	0.130	0.050	110.5	126.1
S	40.5	0.43	5.18	32.1	0.128	0.054	83.9	136.3
M	40.1	0.39	5.34	38.0	0.125	0.049	47.8	177.0
L	40.8	0.41	7.22	48.9	0.121	0.025	9.3	450.0

Note: The firm size classes are: (XS) less than 5 employees; (S) 5-19 employees; (M) 20-99 employees; (L) 100+ employees. employees. Age and tenure is in years. Gender is the proportion of workers that are female. Earnings  $(w_t)$ , firms and workers are in thousands. SR and PL are the shutdown rate and permanent layoff proportions.

### **Estimation**

**Selection Issue:** Nature of worker separation only observable for continuing firms.  $\rightarrow$  Similar issue in Quintin and Stevens (2005).

#### Two worker outcomes:

- Permanent Involuntary Worker Separation (Extensive margin)
  - $\rightarrow$  Bivariate Probit.
    - Firm continue (1) or shutdown (0).
    - Worker experiences a permanent layoff (1) or not (0).
- Worker annual earnings growth following an involuntary separation (Intensive margin)  $\rightarrow$  selection model
  - Firm continue (1) or shutdown (0).
  - Worker earnings growth equation ( $\Delta \log w_{ijt}$ ).

#### **Estimation: Identification**

- **Functional forms:** Joint normality of the error terms.
- Exclusion Restrictions:
  - Industry Real Exchange Rates: Campa and Goldberg (REStat, 2001)

$$RER_{jt} = P_{jt}^{US}/P_{jt}^{CDN} \times e_t$$

2 Relative of the wage bill of the firm: Abowd, Kramarz, and Margolis (1999), Michelacci and Quadrini (2009) and Moscarini and Postel-Vinay (2012)

$$\log \overline{\text{wage bill}}_{ijkt} = \log \left( \frac{\text{wage bill}_{ijkt}}{\overline{\text{wage bill}}_{ijkt}} \right). \tag{1}$$

**Note:** Real exchange not used in model which examines worker earnings.

#### Results

- Probability of a Permanent Layoff:
  - Males: Consistent results across firm size classes.
  - Females: Positive or neutral relationship.
- 2 Worker earnings growth following an involuntary permanent layoff:
  - Selection less important.

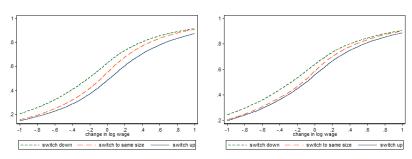
Table 2: Industry SR  $\uparrow$  1%

Probability(PL)	XS	S	М	L
Males	↑ 0.14%	↑ 0.14%	<b>↑ 0.13%</b>	NC
Females	↓ 0.01%	↑ 0.11%	↑ 0.03%	NC
Earnings Growth	XS	S	М	L
Males	↓ 0.98%	↓ 2.01%	↑ 1.34%	↓ 1.28%
Females	↓ 3.40%	↑ 0.16%	↓ 1.86%	↓ 1.32%

Note: NC indicates non-convergence when attempting to estimate the model. Firm size classes:

(XS) less than 5 employees; (S) 5-19 employees; (M) 20-99 employees; (L) 100+ employees.

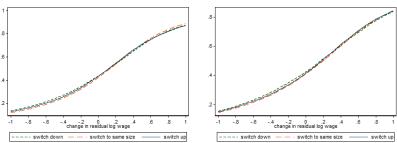
Figure 1: Cumulative Distribution of  $\Delta \log w_{ijt}$ : Unconditional



Note: This graph illustrates the unconditional growth rate of wages ( $\Delta \log w_{ijt}$ ) for male (first graph) and female (second graph) workers who experienced a permanent layoff and found a new job. The three lines are for groups of workers that: 1) transition to a smaller size firm (switch down), 2) transition to a larger size firm (switch up) and 3) transition to a same size firm.

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Figure 2: Cumulative Distribution of  $\Delta \log w_{ijt}$ : Conditional



Note: This graph illustrates the conditional growth rate of wages ( $\Delta \log w_{ijt}$ ) for male (first graph) and female (second graph) workers who experienced a permanent layoff and found a new job. The three lines are for groups of workers that: 1) transition to a smaller size firm (switch down), 2) transition to a larger size firm (switch up) and 3) transition to a same size firm.

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#### **Conclusion**

- Industry shutdown rates generally have a positive and significant effect on the probability of a permanent worker layoff.
- For wage growth, shutdown rates have a negative effect but the effects are amplified for smaller firms.
- Accounting for firm selection effects does change our results.
- The results show that the processes of job turnover and wage outcomes have a rich set of dynamics related to firm characteristics and industry conditions.
- Points to the need to incorporate industry conditions along with firm and worker characteristics when investigating worker movement and reallocation.

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